



THE GOVERNMENT PERFORMANCE & ACCOUNTABILITY ACT

WHO WAS CONSULTED

California Forward has spent the last year leading an unprecedented collaborative policy development effort that brought voters, taxpayers, and community leaders from across the state together to begin fixing what is ailing California. During each step of the statewide conversation, *California Forward* gathered the best ideas for reforming the state's dysfunctional governance system in its draft *Smart Government Framework*, a strategic action plan for improving the state/local relationship. After each meeting, these ideas were revised and refined to incorporate the suggestions of stakeholders and regular voters alike.

The Framework, in turn, ultimately informed the development of *California Forward's* model initiative, the Government Performance and Accountability Act.

LOCAL GOVERNMENT TASK FORCE: This statewide conversation began in the fall of 2010, when *California Forward* convened a workgroup of local government leaders to begin developing a set of options for taking on this challenge. A group of current and former city and county officials on this Local Government Task Force developed a set of principles that have served as the foundation of *California Forward's* approach:

- Public programs should work collaboratively with a focus on shared outcomes.
- Fiscal control is essential if local governments are going to be empowered to integrate services, innovate, develop better practices, and achieve economies of scale.
- Regional collaboration can make many services more efficient and effective by allowing local governments to meet large-scale challenges by working together across jurisdictions.

SACRAMENTO STAKEHOLDER ROUNDTABLES: After the initial work of the Local Government Task Force, *California Forward* hosted a series of Stakeholder Roundtables in Sacramento during the winter of 2011. In a series of five collaborative meetings moderated by *California Forward's* Sunne Wright McPeak, a committed group of experts in education, local government, health and human services, economic development, and labor provided detailed feedback on the Framework.

SPEAK UP CALIFORNIA: As these Stakeholder Roundtables got underway, *California Forward* also kicked off a statewide civic engagement effort called "Speak Up California" to bring communities across California into the conversation. In more than 70 meetings across the state through the winter and spring of 2011, groups of civic leaders, business leaders, non-profit advocates, elected officials, and other interested citizens came together to share their impressions of the Framework's approach to reform.

WHAT'S NEXT CALIFORNIA: During this time, *California Forward* also partnered with several other groups¹ in the state's first-ever statewide Deliberative Poll. A representative sample of 412 registered voters spent a weekend in June 2011 examining a range of reform issues, including some of the same fiscal and governance reforms being developed by *California Forward*.

REGIONAL STAKEHOLDER ROUNDTABLES: *California Forward* next convened a series of Regional Stakeholder Roundtables in San Diego, Los Angeles, the Inland Empire, the Central Valley, and the Bay Area. Local elected officials and leaders from business, labor, and the nonprofit sector participated.

A MODEL INITIATIVE: The input from all of these meetings helped shaped the Framework's final draft proposals in the summer of 2011. These proposals, in turn, were then molded into *California Forward's* model initiative, the Government Performance and Accountability Act.

¹ *What's Next California* partners included: New America Foundation, California Common Cause, Davenport Institute for Public Engagement and Civic Leadership at Pepperdine University, Public Policy Institute of California, Nicolas Berggruen Institute, Bill Lane Center for the American West at Stanford University, The Center for Deliberative Democracy at Stanford University, and MacNeil/Lehrer Production's *By the People*.

STAKEHOLDER MEETINGS LIST OF PARTICIPANTS²

LOCAL GOVERNMENT TASK FORCE

Christina Altmayer, *President, Altmayer Consulting Inc.*
 Dion Aroner, *Partner, Aroner, Jewell and Ellis (AJE) Partners*
 Toby Ewing, *Consultant, Senate Committee on Governance and Finance*
 Jean Hurst, *Legislative Representative, California State Association of Counties*
 Jennifer Ito, *Project Manager, USC Program for Environmental and Regional Equity*
 David Kears, *Special Assistant to the County Administrator, Alameda County*
 Patricia Leary, *Assistant County Administrator, Yolo County*
 Dave Leshner, *Associate Director, Governmental Affairs, Public Policy Institute of California*
 Ron Loveridge, *Mayor, City of Riverside*
 Dan McCorquodale, *former California State Senator*
 Mary McMillan, *Deputy County Manager, County of San Mateo*
 Jim Morris, *Chief of Staff to the Mayor, City of San Bernardino*
 Susan Muranishi, *County Administrator, Alameda County*
 Isabelle Mussard, *Safe Passages/Youth Ventures JPA*
 Anu Natarajan, *Councilmember, City of Fremont*
 Mike Nevin, *Executive Director, Service League of San Mateo County; former Mayor, Daly City; and, former Supervisor, San Mateo County*
 Manuel Pastor, *Professor, University of Southern California*
 Richard Robinson, *CEO, Stanislaus County*
 Michael Ruane, *Executive Director, First 5 Orange County*
 Charlene Silva, *former Health Director, County of San Mateo*
 Jeffrey Smith, *County Executive, Santa Clara County*
 Dan Wall, *former Chief Legislative Advocate, County of Los Angeles*
 Ray Watson, *Supervisor, Kern County*

SACRAMENTO STAKEHOLDER ROUNDTABLE PARTICIPANTS

Individually Provided Information and Consultation, but did not attend meetings

Justin Adams, *Consultant, Chang and Adams Consulting*
 Ryan Alsop, *Assistant Administrative Officer, Los Angeles County*
 Christina Altmayer, *President, Altmayer Consulting Inc.*
 Jesus Andrade, *Field and Campaign Organizer, National Council of La Raza*
 Dion Aroner, *Partner, Aroner, Jewell and Ellis (AJE) Partners*
 Glenn Backes, *Policy Consultant, Ella Baker Center for Human Rights*
 Steve Barrow, *Policy Director, California State Rural Health Association*
 Joaquin Beltran, *Public Affairs Coordinator, Long Beach Regional Small Business Development Center (SBDC) Network*
 Andrew Berthelsen, *Legislative Aide, Office of Assemblymember Rich Gordon*

² Inclusion in this list does not denote endorsement of the proposal.

Linda Best, *Executive Director, Contra Costa Council*
Diana Boyer, *Senior Policy Analyst, County Welfare Directors Association of California*
Ashley Bradley, *Communications Specialist, Smith Moore and Associates*
Jesse Brown, *CEO, Merced County Association of Governments*
Vanessa Cajina, *Legislative Advocate, Western Center on Law and Poverty*
Pat Callan, *National Center for Public Policy and Higher Education*
Matthew Cate, *Secretary, California Department of Corrections and Rehabilitation*
Roseanne Chamberlain, *Executive Officer, Amador Local Agency Formation Commission*
Andrew Chang, *Managing Director, Chang and Adams Consulting*
Cindy Chavez, *Executive Director, Working Partnerships USA*
Scott Chavez, *Fiscal Consultant, Senate Republican Caucus*
Bill Chiat, *Executive Director, California Association of Local Agency Formation Commissions*
Michael Coleman, *Fiscal Policy Advisor, CaliforniaCityFinance.com*
Linda Collins, *Executive Director, Career Ladders Project*
Phillip Crandall, *Director, Humboldt County Department of Health and Human Services*
Tammy Cronin, *Strategic Growth Council*
Sen. Mark DeSaulnier, *Member, Senate Committee on Governance and Finance*
Asm. Roger Dickinson, *Chair, Assembly Committee on Accountability and Administrative Review*
Diana Dooley, *Secretary, California Health and Human Services Agency*
Sharon Scott Dow, *Director of Governmental Relations, The Advancement Project*
Kevin Eckery, *President, Eckery Associates*
Ryan Eisberg, *Fiscal Consultant, Senate Republican Caucus*
Kirk Everett, *Vice President of Government Relations and Tax Policy, Silicon Valley Leadership Group*
Toby Ewing, *Consultant, Senate Committee on Governance and Finance*
Heather Fargo, *Executive Policy Officer, Strategic Growth Council*
Stephanie Farland, *Senior Research and Policy Consultant, California School Boards Association*
Alan Fernandes, *Chief Legislative Representative, Los Angeles County*
Jim Fox, *former District Attorney, San Mateo County*
Jean Fraser, *Chief, San Mateo County Health System*
Jeffery Freitas, *Legislative Representative, California Federation of Teachers*
Jim Friedl, *General Manager, Conejo Recreation and Park District*
William Fujioka, *Chief Executive Officer, Los Angeles County*
Linda Galliher, *Vice President, Education and Healthcare, Bay Area Council*
Sherri Gauger, *Executive Director, Mental Health Services Oversight and Accountability Commission*
Sandra Giarde, *Executive Director, California Association for the Education of Young Children*
John Gioia, *Supervisor, Contra Costa County*
Asm. Rich Gordon, *Member, Assembly Committee on Local Government*
Scott Graves, *Senior Policy Analyst, California Budget Project*
Charlotte Hague, *President, California County Planning Commissioners Association*
Barbara Halsey, *Executive Director, California Workforce Association*
Sen. Loni Hancock, *Chair, Senate Committee on Public Safety*
Joan Hancock, *Board Member, Contractors' State License Board*
Mike Hanson, *Superintendent, Fresno Unified School District*
Hans Hemann, *Chief of Staff, Office of Senator Loni Hancock*
Iris Herrera, *Legislative Advocate, California Special Districts Association*

Bill Higgins, *Executive Director, California Councils of Government*
Scott Hill, *Vice President of Education Policy, School Innovations and Advocacy*
Janet Hogan, *Executive Director, First 5 Tulare County*
Sen. Bob Huff, *Vice-Chair, Senate Committee on Governance and Finance*
Hasan Ikhata, *Executive Director, Southern California Association of Governments*
Jennifer Ito, *Project Manager, USC Program for Environmental and Regional Equity*
Khydeeja Alam Javid, *Legislative Advocate, Advancement Project*
Kathy Jett, *former Undersecretary of Programs, California Department of Corrections and Rehabilitation; and, former Director, Department of Alcohol and Drug Programs*
Mike Kasperzak, *1st Vice President, League of California Cities; and, Vice Mayor, Mountain View*
David Kears, *Special Assistant to the County Administrator, Alameda County*
Trish Kelly, *Principal, Applied Development Economics*
Darby Kernan, *Assistant Secretary of Legislation, California Department of Corrections and Rehabilitation*
Ken Larsen, *Public Policy Director, California Association of Nonprofits*
Ted Lempert, *President, Children Now*
Dave Leshner, *Associate Director, Governmental Affairs, Public Policy Institute of California*
Carol Liu, *Chair, Senate Human Services Committee*
Debbie Look, *Director of Legislation, California State PTA*
Susan Lovenburg, *Trustee, Davis Joint Unified School District* [Susan Lovenburg became a paid consultant to CA Fwd in late March. She participated as a Stakeholder Roundtable member prior to becoming a consultant.]
Ron Loveridge, *Mayor, City of Riverside*
Stephen Lucas, *Executive Officer, Butte Local Agency Formation Commission*
James MacDonald, *Legislative Analyst, California Special Districts Association*
Randy Margo, *former Assistant County Administrator, County of Yuba*
Corey Marshall, *Good Government Policy Director, SPUR*
David Maxwell-Jolly, *Undersecretary, California Health and Human Services Agency*
Tom Mays, *Assistant to the Director, Secondary, Career, and Adult Learning Division, California Department of Education*
Kevin McCarty, *Vice Mayor, City of Sacramento*
Neil McCormick, *Executive Director, California Special Districts Association*
Stuart McCullough, *Executive Director, Youth Homes, Inc.*
Thomas McGeorge, *Family and Children Services, Human Services Agency of San Francisco*
Mike McGowan, *Supervisor, Yolo County*
Frank Mecca, *Executive Director, County Welfare Directors Association of California*
Helyne Meshar, *Principal Consultant, Helyne Meshar & Associates*
Richard Miller, *District Superintendent, Riverside Unified School District*
Rick Miller, *Executive Director, California Office to Reform Education*
Dean Mischynski, *Adjunct Fellow, Public Policy Institute of California*
Rita Mize, *Director, State Policy and Research, Community College League of California*
Cynthia Murray, *President and CEO, North Bay Leadership Council*
Barbara Needell, *Principal Investigator, Child Welfare Performance Indicators Project*
Geoffrey Neill, *Legislative Analyst, California State Association of Counties*
Mike Nevin, *Executive Director, Service League of San Mateo County; former Mayor, Daly City; and, former Supervisor, San Mateo County*

Adam Nguyen, *Family and Children Services, Human Services Agency of San Francisco*
Samuel Odell-Smith, *Planning Company Associates*
Tony Olivera, *former Supervisor, Kings County*
Marianne O'Malley, *Director, General Government, Legislative Analyst's Office*
Kyle Packham, *Legislative Director, California Special Districts Association*
Jennifer Peck, *Executive Director, Partnership for Children and Youth; and, Policy Advisor and Director of Superintendent Tom Torlakson's Transition Advisory Team*
Alicia Perez, *Intergovernmental and Public Relations Officer, Safe Passages/Youth Ventures JPA*
Bev Perry, *former Mayor, City of Brea; and, former President, Southern California Association of Governments*
Pete Peterson, *Davenport Institute for Public Engagement and Civic Leadership*
Erich Pfoehler, *Legislative Administrative Manager, East Bay Regional Park District*
Larry Powell, *Superintendent, Fresno County Office of Education*
Ernie Powell, *Senior Manager of Advocacy, American Association of Retired Persons - California*
Thomas Powers, *former Chief Deputy, Department of Alcohol and Drug Programs*
Alison Ramey, *Senior Policy Advocate, California Primary Care Association*
Ezra Rapport, *Executive Director, Association of Bay Area Governments*
David Rattray, *Los Angeles Area Chamber of Commerce*
Jaime Regalado, *Edmund G. "Pat" Brown Institute of Public Affairs*
Matt Rexroad, *Supervisor, Yolo County; and, Partner, Meridian Pacific, Inc.*
Michael Richard, *Associate State Director of Advocacy - Capitol Action Team, AARP*
Marjorie Rist, *Chief Probation Officer, Yolo County Probation Department*
Jennifer Rodriguez, *Staff Attorney, Youth Law Center*
Phil Rosentrater, *External Affairs Director, Western Municipal Water District*
Jean Ross, *Founding Executive Director, California Budget Project*
Trudy Schafer, *Director of Program, League of Women Voters CA*
Wayne Schell, *President and CEO, California Association for Local Economic Development*
Dianne Segura, *CEO, Segue Enterprises*
Rusty Selix, *Executive Director, California Mental Health Association; former Executive Director, CalCOG*
Nancy Shullock, *Executive Director, Institute for Higher Education and Leadership Policy, California State University, Sacramento*
Elizabeth Siggins, *Chief Deputy Secretary, Adult Programs, California Department of Corrections and Rehabilitation*
Michele Siqueiros, *Executive Director, Campaign for College Opportunity*
Angelica Solis, *Alliance for a Better Community*
Jai Sookprasert, *Assistant Director, Governmental Relations, California School Employees Association*
David Spaur, *President & CEO, Merced County Economic Development Corporation*
Nancy Spradling, *Executive Director, California School Nurses Association*
Kris Stadelman, *Director, NOVA Workforce Services, City of Sunnyvale*
Dwight Stenbakken, *Deputy Executive Director, League of California Cities*
Connie Stewart, *Executive Director, California Center for Rural Policy, Humboldt State University*
Louise Taylor, *former Superintendent, Monvoria Unified School District*
Kristin Tillquist, *Chief of Staff, Mayor Ron Loveridge, City of Riverside*
Thomas Timar, *Faculty Director, Center for Applied Policy in Education at UC Davis*
Christopher Tooker, *Chair, Sacramento Local Agency Formation Commission*
Jeff Vaca, *Interim Executive Director, CA School Boards Association*

Richard Van Horn, *President and CEO, Mental Health America of Los Angeles*
 Bruce Wagstaff, *Administrator, Countywide Services Agency, County of Sacramento*
 Dan Wall, *former Chief Legislative Advocate, County of Los Angeles*
 David Warren, *former Lobbyist, Taxpayers for Improving Public Safety; and, Prison Chaplain*
 Rob Wassmer, *Director, Dept. of Public Policy and Administration, California State University Sacramento*
 Roger White, *Research Analyst, SEIU Local 1000*
 Loretta Whitson, *Executive Director, California Association of School Counselors*
 Amber Wiley, *Legislative Advocate, Association of California Health Care Districts*
 Bill Wilson, *School Board Member, Fremont Union High School District*
 Jim Wiltshire, *Deputy Director, California State Association of Counties*
 Sen. Lois Wolk, *Chair, Senate Committee on Governance and Finance*
 Tim Youmans, *Managing Principal, Economic and Planning Systems*

REGIONAL ROUNDTABLE PARTICIPANTS (BY REGION)

BAY AREA

Lou Andrade, *Board Member, Hayward Area Recreation and Park District*
 Helen Benjamin, *Chancellor, Contra Costa Community College District*
 David Boesch, *County Manager, San Mateo County*
 Joe Brooks, *Vice President for Civic Engagement, Policy Link*
 Amy Brown, *Acting City Administrator, City and County of San Francisco*
 Ron Brown, *Executive Director, Save Mount Diablo*
 Gloria Bruce, *Deputy Director, East Bay Housing Organization*
 Liz Callahan, *Former Executive Director, The CBO Center*
 Candace Capogrossi
 Patricia Chiapellone, *Executive Director, Alum Rock Counseling Center*
 Judy Chirco, *Former City Councilmember, City of San Jose*
 Leon Churchill, *City Manager, City of Tracy*
 Peter Cohen, *Policy Director, East Bay Housing Organization*
 Linda Craig, *Public Member, League of Women Voters - California*
 Aimee Durfee, *Public Policy Director, United Way of the Bay Area*
 Samina Faheem Sundas, *Founding Executive Director, American Muslim Voice Foundation*
 Greg Foell, *Administrator, Orangevale Recreation & Park District*
 Brendon Freeman, *Analyst, Napa County LAFCo*
 Jason Fried, *Senior Program Officer, San Francisco County LAFCo*
 Iris Gallagher, *LAFCo Commissioner, San Mateo County LAFCo*
 Patricia Gardner, *Executive Director, Silicon Valley Council for Nonprofits*
 Daren Garshelis, *Counsel, Alliance for Justice*
 Robert Gay, *District Manager, San Mateo County Mosquito and Vector Control District*
 Marvin Goodman, *Rabbi*
 Kara Gross, *Vice President, Joint Venture Silicon Valley*
 Joe Head, *President & CEO, Summerhill Homes*
 Sarah Henry, *Program Officer, Next 10*
 Al Hom, *Program Manager, Alameda County Vector Control Services District*

Kate Howard, *Policy and Finance Analyst, Mayor's Office of Policy and Finance City and County of San Francisco*
Michael Hunt, *Director of Scheduling, City and County of San Francisco*
Jacqueline Jacobberger, *President, League of Women Voters - North and Central San Mateo*
Susan Jeong, *United Way of the Bay Area*
Joanna Jones, *Grassroots Leadership Network of Marin*
Sharon Judkins, *Chief Administrative Officer, Santa Clara Valley Water District*
Rebecca Kaplan, *Councilmember, City of Oakland*
Nancy Kirschner-Rodriguez, *Manager of External Affairs, San Francisco Municipal Transportation Agency*
Kim Klein, *Consultant, CompassPoint Nonprofit Services*
Linda Koelling, *Vice Mayor, City of Foster City*
Christine Koltermann, *Governing Board Member, Santa Clara Unified School District*
Phil Lawson, *Director of Interfaith Programs, East Bay Housing Organization*
David Lee, *Director, Chinese American Voter Education Committee*
Ted Lempert, *President, Children Now*
Tim Leong, *Director Communications and Community Relations, Contra Costa Community College District*
Steve Lew, *Senior Project Director, CompassPoint Nonprofit Services*
Frank Lopez, *Social Equity Caucus Coordinator, Urban Habitat*
Shauna Lorance, *General Manager, San Juan Water District*
Daniel Macallair, *Executive Director, Center on Juvenile and Criminal Justice*
Allison Magee, *Deputy Director, City and County of San Francisco*
Lisa Maldonado, *Executive Director, North Bay Labor Council*
Corey Marshall, *Good Government Policy Director, San Francisco Planning and Urban Research Association*
Hannah McFaull, *League of Women Voters - California*
Michelle McIntyre, *Analyst, Solano County LAFCo*
Kate McKenna, *Executive Officer, Monterey County LAFCo*
Mary McMillan, *Deputy County Manager, San Mateo County*
Nayantara Mehta, *Senior Counsel, Alliance for Justice*
JoAnn Melgar, *Staff Assistant to Board of Supervisors, Napa County*
Ross Mirkarimi, *Supervisor - Dist 5, City and County of San Francisco*
Karen Mitchoff, *Supervisor - District IV, Contra Costa County*
Mariana Moore, *Director Human Services, Alliance of Contra Costa*
Jeff Moore, *President, NAACP - San Jose Chapter*
Paul Morris, *Mayor, City of San Pablo*
Kevin Mullin, *Mayor, City of South San Francisco*
Paul Murphy, *Santa Clara County*
Rich Napier, *Executive Director, City/County Association of Government of San Mateo County*
Sherry Novick, *Executive Director, First 5 California*
Richard Olsen, *Director, Moraga-Orinda Fire District*
Jason Overman, *Director of Communications, City of Oakland*
Neelima Palacherla, *Executive Officer, Santa Clara County LAFCo*
Mona Palacios, *Executive Officer, Alameda County LAFCo*
Cindy Paredes Banville, *Director of Administrative Services, Mission Oaks Recreation and Parks District*
Chindi Peavey, *Laboratory Director, San Mateo County Vector Control District*
Luella Penserga, *Policy Director, Alameda Health Consortium*
Erich Pfuehler, *Legislative Affairs Manager, East Bay Regional Park District*

Dawn Phillips, *Program Director, Causa Justa: Just Cause*
 Jessica Pitt, *Initiative Officer, The San Francisco Foundation*
 Martha Poyatos, *Executive Officer, San Mateo County LAFCo*
 Michael Pritchard, *Executive Director, Pathway Society, Inc.*
 Arun Ramanathan, *Executive Director, Education Trust - West*
 Randy Rentschler, *Director, Legislation and Public Affairs, Metropolitan Transportation Commission*
 Michael Roe, *District Manager, Mt. View Sanitary District*
 John Rusmisl, *District Manager, Alameda County Mosquito Abatement District*
 Anne Ryan, *CompassPoint Nonprofit Services*
 Libby Schaaf, *Councilmember, City of Oakland*
 William Schulte, *Board Chair, Sustainable San Mateo*
 Nima Shahidinia, *Silicon Valley Council for Nonprofits*
 Rita Shue, *General Manager Hayward Area Recreation and Park District*
 William Sifferman, *Chief Probation Officer, City and County of San Francisco*
 Keene Simonds, *Executive Officer, Napa County LAFCo*
 Sandra Stewart, *Co-chair, Political Advocacy Committee, Green Chamber of Commerce*
 Ed Tewes, *City Manager, City of Morgan Hill*
 Lou Ann Texeira, *Executive Officer, Contra Costa County LAFCo*
 Cheryl Togami, *Management Analyst, Santa Clara Valley Water District*
 Bob Uyeki, *Y & H Soda Foundation*
 Jennifer Waggoner, *Director/Incoming President, League of Women Voters - California*
 Debby Walker, *District Administrator, Mission Oaks Recreation and Parks District*

CENTRAL VALLEY

Amber Adams, *Engineering Manager, Quad Knopf*
 Lee Ayers, *Board Member, Fresno Business Council*
 Jill Barnier, *Program Manager, Central California Tristeza Eradication Agency*
 Suzanne Bertz-Rosa, *Board Member, Fresno Business Council*
 Paul Betancourt
 Michael Caldwell, *Chair, California State University, Fresno*
 Leslie Caviglia, *Deputy, City Manager City of Visalia*
 Vic Corkins, *Operations Coordinator, Central California Tristeza Eradication Agency*
 Vincent Correll, *Owner of Valley Oak Executive Suites, Fresno Business Council*
 Vernon Crowder
 Glenda Dwyer, *Hanford/Kings County Coordinator, Central Valley Tea Party*
 Carole Farris, *Small Business Owner*
 Manuel Ferreira, *Board Chairman, Orange Cove Fire District*
 George Finney, *Retired EO/LAFCo consultant, Tulare County LAFCo*
 Jeff Fly, *CEO, Turning Point of Central California, Inc.*
 Melissa Garza, *Regional Planner, Fresno Council of Governments*
 Benjamin Giuliani, *Executive Officer, Tulare County LAFCo*
 Ken Grey, *Mayor, City of Selma*
 Amy Guerra, *Attorney*
 John Harris, *Harris Farms*
 LeRoy Hendrix, *Interim Fire Chief, Orange Cove Fire District*

Pauline Hershey-Gambino
 Allen Ishida, *County Supervisor, District 1, Tulare County*
 Scott Jones, *Undersheriff, Fresno County*
 Yezdyar Kaoosji, *YSK Consulting*
 Blake Konczal, *CEO, Fresno County*
 Matt Leedy, *Fresno County*
 Mark Lewis, *City Administrator, City of Chowchilla*
 Mitizi Lowe, *California State University, Fresno*
 Kurt Madden
 John Minkler
 Joshua Mitchell, *Mayor, City of Sanger*
 Larry Mullen, *Activist, Green Party*
 Deb Nankivell, *CEO, Fresno Business Council*
 Regina Peters, *Redistricting Task Force Member, Fresno County*
 Larry Powell, *Superintendent, Fresno County*
 Pat Ricchiuti, *President, P-R Farms*
 Alan Rudominer, *Owner of Creative Vision Consulting*
 Janet Ryan, *Western Regional Director, Concord Coalition*
 Nia Sibley, *Field Representative, Office of Assemblymember Henry T. Perea, 31st District*
 Kenneth Sonksen, *General Manager, Sanger-Del Rey Cemetery District*
 Matilda Soria
 Brian Trevarrow, *Kings River Conservation District*
 Michael Turnipseed, *Executive Director Kern County Taxpayers Association*
 Riley Walter, *Attorney, Walter Wilhelm Law Group*
 John Welty, *President, California State University, Fresno*
 Robert Wenzinger, *Reverend Monsignor*
 Georgeanne White, *Mayor's Chief of Staff, City of Fresno*
 Jeff Witte, *Executive Officer, Fresno County LAFCo*
 Robert Woolley, *City Manager, City of Clovis*

LOS ANGELES

Angela Adams, *Housing Authority of the City of Los Angeles*
 Jacob Aguilar, *Assistant Director, Los Angeles County Department of Public Social Services*
 Joy Atkinson, *Program Administrator, Los Angeles African American Women's Public Policy Institute*
 Luis Ayala, *Vice Mayor, City of Alhambra*
 Kenneth Bayless, *General Manager, Greater Los Angeles County Vector Control District*
 Jacqui Cannon-Jones, *Management consultant, New U Consultants*
 Ed Castaneda, *Assistant General Manager, Orchard Dale Water District*
 Tom Coleman
 Ruben Duran, *Partner, Meyers Nave*
 Carolyn Emery, *Assistant Executive Officer, Orange County LAFCo*
 Carolyn Fowler, *Chief Operating Officer, The Smiley Group, Inc.*
 Elaine Freeman, *Board Member, Rancho Simi Recreation and Park District*
 Katie Gagnon, *Director of Public Policy, San Gabriel Valley Economic Partnership*
 Mark Grajeda, *General Manager, Pico Water District*

Kristine Guerrero, *Regional Public Affairs Manager, League of California Cities*
 Ron Hasson, *President, NAACP - Beverly Hills/Hollywood*
 Kirk Howie, *Assistant General Manager, Three Valleys Metropolitan Water District*
 Denise Hunter, *CFO, FAME Assistance Corporation*
 Heather Hutt, *Office of Assemblymember Isadore III Hall, 52nd District*
 Jennifer Ito, *Project Manager, University of Southern California*
 Betsy Johnson, *Co-President, National Womens' Political Caucus - Los Angeles Westside*
 Mariko Kahn, *President, Asian Pacific Policy and Planning Council*
 Francisco Leal, *Leal Trejo*
 Maribel Louie, *Economic Development, Analyst City of West Hollywood*
 Cecil Murray, *Professor of Religion, University of Southern California*
 Zarui Neksalyan, *Assistant Director, Policy and Programs, Los Angeles Business Council*
 Felton Newell
 Nina Nolcox, *RN, PHN*
 Hilary Norton, *Executive Director, Fixing Angelenos Stuck in Traffic*
 Laura Olhasso, *Councilmember, City of La Canada Flintridge*
 Torie Osborn, *California Alliance*
 Lisa Power
 Jennifer Quan, *Regional Public Affairs Manager, League of California Cities*
 Andre Quintero, *Mayor, City of El Monte*
 Robyn Ritter Simon, *Former President, National Womens' Political Caucus - Los Angeles Westside*
 Joe Rivera, *Governing Board Member, El Rancho School District*
 David Roberts, *Associate Director, Local Government Relations University of Southern California*
 Peter Rodriguez
 Nathan Sessoms, *Director, Brotherhood Crusade*
 Stephen Simon, *Aids Coordinator, City of Los Angeles*
 Jerilyn Stapleton, *Project Director, Jewish Labor Committee*
 Elena Stern, *Vice President of External Affairs, Para Los Ninos*
 Daniel Tabor, *Principal, Higher Ground Enterprises*
 Tony Tartaglia, *Member - Board Of Trustees, Glendale Community College*
 Joylene Wagner, *Glendale Unified School District*
 Diane Wallace
 Mawusi Watson, *Executive Assistant to the City Manager, City of Inglewood*
 Steve West, *General Manager, San Gabriel Valley MVCD*
 Anne Williams, *Central City Association*
 Ben Wong, *Director of Local Public Affairs, Southern California Edison*

INLAND EMPIRE

Jerry Almendarez, *Superintendent, Colton Joint Unified School District*
 Mary Armstrong, *Field Representative, Office of Senator Gloria Negrete McLeod, 32th District*
 Shima Azarafza, *Student*
 Rick Bishop, *Western Riverside County of Governments*
 Christina Bivona-Tellez, *Regional Vice President, Hospital Association of Southern California*
 Gregory Bradbard, *President and CEO, Inland Empire United Way*
 Jonathan Buffong, *Community Liaison, Office of Prevention and Early Intervention, San Bernardino County*

Elena Carrasco, *Director of Development, American Association of University Women of Antelope Valley*
Chris Catren, *Lieutenant, City of Redlands*
Beata Chami, *Student*
Stephani Congdon
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Jalonni Diggs, *Student*
Christina Duran, *Vice Chair, Friends Across the Lines*
Bryant Fairley, *Associate Director of Community-University Partnerships, California State University, San Bernardino*
Max Freund, *LF Leadership*
Sheila Futch, *Senior District Representative, Office of Assemblymember Wilmer Amina Carter, 62nd District*
Stanley Futch
Paul Granillo, *President/CEO, Inland Empire Economic Partnership*
Dorothy Grant, *Westside Action Group (WAG)*
Don Griggs, *Westside Action Group (WAG)*
Margaret Hill, *Assistant Superintendent, San Bernardino County*
Janel Huff, *Project Manager, Riverside County Southern California Edison*
John Husing, *Economics and Politics Inc*
Shonda Hutton, *Director, Time For Change Foundation*
Ratibu Jacocks, *Treasurer, Westside Action Group (WAG)*
Malik Joyner
Theresa Keller, *Staff Analyst, San Bernardino Employment and Training Agency*
Tigist Keneni, *Student*
Michelle Lamb
John Longville, *Trustee, San Bernardino Community College District*
Andres Luna, *Principal, Rialto Unified School District*
Bronica Martindale, *President, California Gardens Neighborhood Cluster Association*
Samuel Martinez, *LAFCo Analyst, San Bernardino County LAFCo*
Kevin J. McCarthy, *President, Chief Executive Officer, United Way of the Inland Valleys*
Ricky McClure
Jacob Mejia, *Public Affairs, Pechanga Band of Luiseño Indians*
Cari Mendez, *Senior Vice President, Investor Relations Inland Empire Economic Partnership*
Jim Morris, *Mayor's Chief of Staff, City of San Bernardino*
Enrique Murillo, *Executive Director, California State University, San Bernardino*
Francisco Navarro, *Director, We Are Communities*
Beth Olhasso, *Water Resources Analyst, Inland Empire Utilities Agency*
Mandy Parkes, *District Manager, Inland Empire Resource Conservation District*
Kent Paxton, *Assistant to the Mayor, City of San Bernardino*
Judy Perry, *Assistant Director Public Health Nursing Field Services, Riverside County*
Kathleen Rollings-McDonald, *Executive Officer, San Bernardino County LAFCo*
Cynthia Rubio, *Student*
Kaitlyn Sarawatai, *Student*
Jeff Sceranka, *President, Enterprise Funding Corporation*
Christy Schroeder
La Donna Sewell

Pete Serbantes
Ali Shuns, *Student*
Lisha Smith, *Deputy Chief of Staff, San Bernardino County*
Shelli Stockton, *Industry Manager Inland Action, Inc.*
Sheri Stuart, *Springboard*
Michael Tuerpe, *Analyst, San Bernardino County LAFCo*
Fabian Villenas, *Principal Management Analyst, City of Rancho Cucamonga*
Stephanie Vondersaar, *Economic Development Manager, City of Ontario*
Dina Walker, *Executive Director, BLU Educational Foundation*
Joseph Williams, *Executive Director, Youth Action Project*
Tom Willman, *Manager, Digital Production Services Riverside County*

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Alfredo Aguirre, *Director, San Diego County*
Paul Bushee, *General Manager, Leucadia Wastewater District*
Kathleen Coates Hedberg, *Board Member, Helix Water District*
Robert Coleman, *Executive Director, Second Chance*
Joyce Crosthwaite, *Executive Officer, Orange County LAFCo*
Whitney De Agostini
Vi Dupre, *Administrator, Fallbrook Healthcare District*
Steve Escoboza, *Hospital Association of San Diego and Imperial Counties*
Jill Esterbrooks, *Communications Director, City of San Diego*
Dale Fleming, *San Diego County*
Tim Geiser, *Board President, Deer Spring Fire District*
Philip Hanger, *San Diego County*
Judy Hanson, *Director, Leucadia Wastewater District*
Brett Hodgkiss, *Administrative Services Manager, Vista Irrigation District*
Sharon Jones, *School Board Member, San Diego County*
Nancy Lytle, *Vice President, Southeastern Economic Development Corporation*
Nick Macchione, *Director, San Diego County Health & Human Services*
Margarette Morgan, *President, Vista Fire Protection District*
Marcy Morrison, *Careers With Wings*
Judy Ritter, *Mayor, City of Vista*
Mark Robak, *Board Member, Otay Water District*
Caroline Smith, *San Diego County*
Don Stump, *North County Lifeline*
Don Wells
Christopher Yanov, *Founder & President Reality Changers*
Nick Yphantides, *San Diego County*